



ALLEGION™

PIONEERING SAFETY

Company Overview

2023 Bank of America Global Industrials Conference

John H. Stone, President & CEO

March 21, 2023

Forward-Looking Statements

This presentation contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, and Section 21E of the Securities Exchange Act of 1934, including statements regarding the company's business plans and strategy, the company's growth and capital allocation strategy, competition, the company's ability to successfully complete and integrate acquisitions and achieve anticipated strategic and financial benefits, and the performance of the markets in which the company operates. These forward-looking statements generally are identified by the words "believe," "aim," "project," "expect," "anticipate," "project," "estimate," "forecast," "outlook," "intend," "strategy," "future," "opportunity," "plan," "may," "should," "will," "would," "will be," "will continue," "will likely result" or the negative thereof or variations thereon or similar expressions generally intended to identify forward-looking statements. Undue reliance should not be placed on any forward-looking statements, as these statements are based on the company's currently available information and our current assumptions, expectations and projections about future events. They are subject to future events, risks and uncertainties - many of which are beyond the company's control - as well as potentially inaccurate assumptions, that could cause actual results to differ materially from those in the forward-looking statements. Important factors and other risks that may affect the company's business or that could cause actual results to differ materially are included in filings the company makes with the Securities and Exchange Commission from time to time, including its Annual Report on Form 10-K and its Quarterly Reports on Form 10-Q and in its other SEC filings. All forward-looking statements in this presentation are expressly qualified by such cautionary statements and by reference to the underlying assumptions. The company undertakes no obligation to update these forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

Who We Are

Allegion is a leading provider of security and access solutions



Strong brands,
leading market positions



Healthy, growing
services business



Industry-leading organic growth,
EBITDA margins



Engaged workforce,
focused on safety



Broad customer base,
strategic partnerships



Strong fundamentals in
disciplined industry



Expertise in IoT, electrification,
cybersecurity



Balanced, efficient capital
deployment strategy

ALLEGION™

PIONEERING SAFETY™

United by a vision of **seamless access and a safer world**



The Best Way to Predict the Future is to Shape It


Build

 Mechanical, Electrical, Software Engineering






Partner

 Ventures & Partnerships

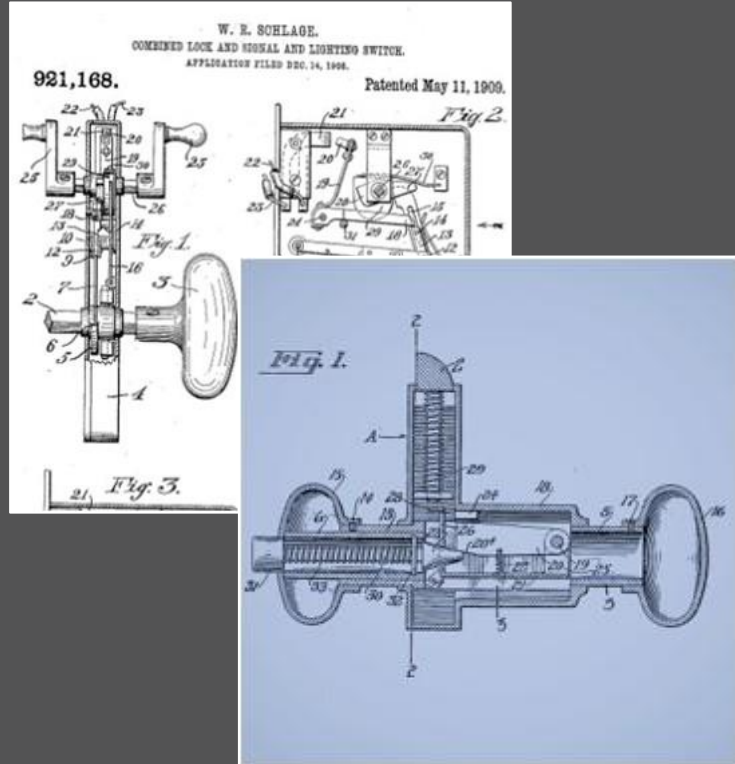



Buy

 Acquisitions



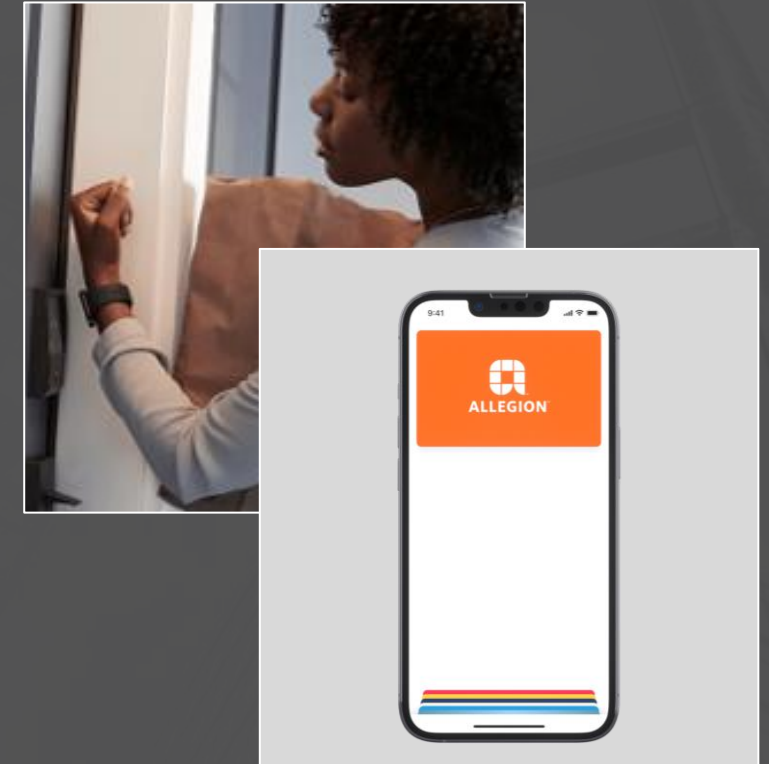

Leadership in Electronics



From patenting the first “smart home” device



To revolutionizing access control with proximity and keyless technologies



To enabling seamless access with leading-edge security



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About Allegion™

Allegion (NYSE: ALLE) is a global pioneer in seamless access, with leading brands like CISA®, Interflex®, LCN®, Schlage®, SimonsVoss® and Von Duprin®. Focusing on security around the door and adjacent areas, Allegion secures people and assets with a range of solutions for homes, businesses, schools and institutions. Allegion had \$3.3 billion in revenue in 2022, and its security products are sold around the world. For more, visit www.allegion.com.

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